



FY2005 First Quarter D.03.9

Consolidated Performance

(billions of yen, %)

	FY2004 1Q			FY2005 1Q			
	Results	%	YOY	Results	%	YOY	Increase (Decrease)
Net Sales	122.7	100.0	105	135.8	100.0	111	13.1
Cost of Sales	24.1	19.7	105	24.1	17.7	100	(0.0)
Gross Margin	98.6	80.3	105	111.7	82.3	113	13.1
R&D Expenses	18.2	14.8	107	19.9	14.7	110	1.8
SG&A Expenses	61.8	50.3	107	69.3	51.1	112	7.6
Operating Income	18.6	15.2	98	22.5	16.5	120	3.8
Ordinary Income	19.5	15.9	99	23.4	17.2	120	3.9
Net Income	12.4	10.1	100	14.9	11.0	120	2.5
EPS (Yen)	43.1		102	52.2		121	9.1

Sales of Major Products

Product Name	Area	FY2004 1Q	FY2005 1Q	YOY	Increase (Decrease)
<i>Aricept</i>	Total	34.4	41.7	121	7.3
Alzheimer's Treatment	Japan	8.9	9.9	111	1.0
	U.S.	18.1	23.5	130	5.4
	Millions of \$	165	219	132	54
	Europe	6.7	7.3	110	0.6
	Asia	0.7	0.9	136	0.2
<i>Aciphex/ Pariet</i>	Total	30.3	34.1	113	3.8
Proton Pump Inhibitor	Japan	3.2	6.3	195	3.1
	U.S.	24.8	25.3	102	0.4
	Millions of \$	226	235	104	8
	Europe	1.8	1.8	99	(0.0)
	Asia	0.5	0.7	163	3

Sales to Customers by Geographic Area

	FY2005 1Q					
	65.0	53.0	69.1	50.9	106	4.1
North America	45.5	37.1	52.6	38.7	116	7.2
Europe	9.5	7.8	10.4	7.7	109	0.9
Asia and Others	2.6	2.2	3.7	2.7	138	1.0
Overseas Total	57.6	47.0	66.7	49.1	116	9.0
Total	122.7	100.0	135.8	100.0	111	13.1

Operating Income by Geographic Area (Pre-royalty deduction)

(billions of yen, %)

	FY2004 1Q		FY2005 1Q			
	Results	%	Results	%	YOY	Increase
Japan	11.7	54.3	11.9	47.4	101	0.2
North America	7.9	36.4	10.6	42.2	134	2.7
Europe	1.3	6.0	1.8	7.2	139	0.5
Asia and Others	0.7	3.2	0.8	3.2	119	0.1
Overseas Total	9.8	45.7	13.2	52.6	134	3.3
Sub-Total	21.6	100.0	25.1	100.0	116	3.5
Elimination /Corporation	(2.9)		(2.6)			0.3
Total	18.6		22.5		120	3.8

	165	39.5	102	219	44.5	132	54
<i>Aciphex</i>	226	54.1	119	235	47.8	104	8
<i>Zonegran</i>	23	5.4	-	33	6.7	145	10
Operating Income	14	3.4	172	28	5.7	196	14
Net Income	9	2.2	164	18	3.8	205	9
Operating Income (Pre-royalty deduction)	69	16.6	132	95	19.4	138	26

Consolidated Free Cash Flow

(billions of yen)

	Cash Flow from Operating Activities		Capital Expenditure		Free Cash Flow	
	Results	Increase (Decrease)	Results	Increase (Decrease)	Results	Increase (Decrease)
FY2002 1Q	12.1	-	7.0	-	5.1	-
FY2003 1Q	16.9	4.8	4.9	(2.1)	12.1	6.9
FY2004 1Q	9.4	(7.5)	18.3	13.4	(8.9)	(21.0)
FY2005 1Q	12.1	2.7	10.8	(7.5)	1.3	10.2

Provision of corporate concept added to articles of incorporation

1. The Company's corporate concept is to give first thought to patients and their families, and to increase the benefits that health care provides. Under this concept, the Company endeavors to become a *human health care (hhc)* company.
2. The Company's mission is the enhancement of patient satisfaction. The Company believes that revenues and earnings will be generated as a consequence of the fulfillment of the mission. The Company places importance on this positive sequence of the mission and the ensuing results.
3. Positioning compliance, the observance of legal and ethical standards, as a core in all business activities, the Company strives to fulfill corporate social responsibilities.
4. The Company's principal stakeholders are patients, customers, shareholders and employees. The Company seeks to foster a good relationship with stakeholders and to enhance their value through making the following efforts:
 - Satisfying unmet medical needs, ensuring stable supply of high quality products, and providing useful information of safety and efficacy.
 - Timely disclosure of corporate managerial information, enhancement of corporate value, and proactive return

The New Corporate Governance Structure

- ¥ Seven out of twelve members of the Board of Directors are outside directors.
- ¥ The Chair of the Board was appointed from outside directors.
- ¥ The Chairs of the Nominating Committee, Compensation Committee and Audit Committee were appointed from outside directors.
- ¥ All members of the Nominating Committee and Compensation Committee are outside directors.

Tadashi Kurachi: Chair of the Board (Representative Director and Chairman, Kanematsu Corporation)

Ikujiro Nonaka: Chair of the Nominating Committee (Professor, Hitotsubashi University Graduate School)

Stuart Meiklejohn: Chair of the Compensation Committee (Partner, Sullivan & Cromwell)

Mitsuo Minami: Chair of the Audit Committee (Professor, Bunkyo Gakuin University Graduate School)

Naoto Nakamura (Founder and Partner, Law firm of Nakamura, Tsunoda, Matsumoto)

Tadahiro Yoshida (Chairman and President, YKK Corporation)

Yoshiyuki Kishimoto (Director of Strategy of Booz Allen and Hamilton Inc.)

Yuji Naito: Honorary Chairman

Hiromasa Nakai: Senior Advisor

Tadashi Temmyo

Shintaro Kataoka

Haruo Naito: President and CEO (Representative Executive Officer)

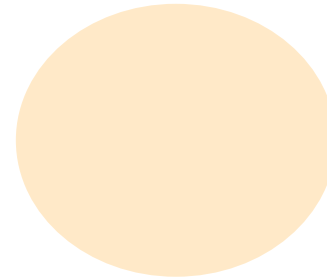
Notes: Blue letters shows the outside directors.

Reinforcing Seamless Value Chain

- ¥ **Restructuring P-1 plant in Kashima for preparing drug substance of E7389.**
- ¥ **Construction of the second production site in Suzhou Plant (China) corresponding to increasing sales in China.**
- ¥ **Expansion of Eisai Research Institute of Boston, Inc. (US)**

Opportunities in Key Areas/Countries¹²

▫



US
Sales

Progress in Q1 R&D

¥ Approval, Launch

- Aricept (Alzheimer's Disease)
 - Approved as orodispersible tablet in UK (May)
 - Launched orally disintegrating tablet in US (June)
- ZONEGRAN (Anti-epileptic agent):
 - Launched in June as adjunctive therapy for partial seizures in adults (UK and Germany)
- Cleactor (Anti-thrombolytic agent)
 - Additional indication for acute pulmonary embolism
 - Launched in July (Japan)

¥ Phase II

- E2007: Phase IIb indicated for migraine prophylaxis
- D2E7: Psoriasis vulgaris (Japan)

¥ Withdrawn

- Cleactor: Cerebrovascular embolism (Phase II)

Progress of Major Clinical Trials

¥ E2007 AMPA-receptor antagonist

- Parkinson: Briefing Book for discussion about Phase III was submitted to EMEA
End-of-Phase II meeting with FDA being scheduled
- Epilepsy: Phase IIb (POC)
- Migraine: Phase IIb (POC)
- Multiple Sclerosis: POC study plan is drafted

¥ E7389 Microtubule growth suppressor

- Breast cancer monotherapy (3rd line): Independent reviews are underway for 35 evaluable cases, and 9 PRs were reported (4 confirmed, 5 unconfirmed)
End-of-Phase II meeting with FDA scheduled in September
- Non Small Cell Lung Cancer monotherapy (2nd line): Independent reviews are underway for 52 evaluable cases, and 5 PRs were reported (2 confirmed, 3 unconfirmed)

¥ E5564 (eritoran) Endotoxin antagonist

- Sepsis: Data analysis to be completed in early August

¥ E7070 (indisulam) Cell-cycle G1 phase targeting agent

- Breast cancer monotherapy: Discontinued
- Colorectal & breast cancer combo therapy: Enrollment stopped.
- Small cell lung cancer: Additional Phase I in preparation in combination with irinotecan
- Stomach cancer (Japan): Phase I/II in progress

¥ E5555 Thrombin receptor antagonist

- Four Phase I studies were completed, and safety and platelet coagulation inhibition were confirmed
Bleeding time was not extended
- Five drug-drug interaction studies are ongoing
- POC studies will start in 4Q FY2005
Subject: Stable angina patients, Acute myocardial patients
Endpoints: Vascular intima thickness observed with intravascular echogram
Inflammation marker (CRP:C-Reactive Protein etc.)
Cardiac events

Submissions for NDA/MAA in 2006

Target	E2007	E7389
Mode of Action	AMPA Receptor Antagonist	Microtubule Growth Suppressor
Indication	<ul style="list-style-type: none"> –Adjunctive therapy with levodopa for Parkinson’s disease (PD; 2006) –Epilepsy –Multiple Sclerosis (MS) –Migraine prophylaxis 	<ul style="list-style-type: none"> –Breast cancer: 3rd + 2nd + 1st line (2006) –NSCLC: 2nd/3rd + 1st line –Soft tissue sarcoma: 2nd + 1st line –Prostate cancer: 2nd line –Ovarian cancer: 2nd + 1st line
Efficacy	Similar to or better than MAO-B inhibitor and COMT inhibitor in shortening OFF time (PD)	Effective for taxane refractory tumors
Safety	<ul style="list-style-type: none"> –Excellent safety profile –No worsening of dyskinesia (PD) 	<ul style="list-style-type: none"> –No severe peripheral neurotoxicity –Fewer hypersensitivity reactions (no need for premedication with steroid or anti-histamine)
Drug Interactions	No major drug-drug interactions	No major drug-drug interactions
Administration	Once a day, oral administration	Bolus (5-minute IV) Day 1, 8, 15, every 4 weeks
Formulation	Small tablets	Vials (solution)

New Indications and Formulations in Development for *Aricept* and *Aciphex/Pariet*

Phase I (US)

Neurology Pipeline

Aricept: Completed Phase II

Zonegran: Preparation for clinical studies of monotherapy (EU)

Inovelon (rufinamide): Filed Lennox-Gastaut Syndrome (EU)

Preparation for filing Lennox-Gastaut syndrome and adult partial seizures (US)

E2007: Phase II

Aricept: Dementia with Parkinson's disease, Planning to file in FY05 (EU)

Agilect (rasagiline): Filed (US, Teva)

E2007: Preparing for Phase III (US, EU), Phase I (Japan)

Multiple sclerosis E2007: Planning Phase IIb

E2014 (Botulinus toxin): Phase II bridging study (Japan)

Cancer Agents in Clinical Development

Project	Phase	Cancer Type	Mode of Action	Route	Current Status
E7389	Phase II	Breast NSCLC	Microtubule growth suppressor	I.V.	Patient enrollment for breast cancer monotherapy is nearly completed. Good response was confirmed. End-of-Phase II meeting with FDA scheduled in September Phase I in preparation (JP)
E7070	Phase II	Colorectal Breast Stomach SCLC	Cell-cycle G1 phase targeting agent	I.V.	Patient enrollment was stopped in Phase II combination studies with irinotecan for colorectal cancer and with capecitabine for breast and colorectal cancer. Phase I/II monotherapy for stomach cancer in progress (JP)
E0167	Phase II/III	Hepato-carcinoma	Vitamin K ₂	P.O.	Patient enrollment is almost complete (JP) Safety assessment in 1-year revealed no issues
E7820	Phase I	Solid tumor	Alpha-2 integrin expression inhibitor	P.O.	Phase I in progress (US)
E7080	Phase I	Solid tumor	VEGF receptor kinase inhibitor	P.O.	Phase I in progress (US, EU) Phase I in preparation (JP)
E7974	Phase I	Solid tumor	Hemiasterlin type tubulin binding inhibitor	I.V.	Phase I in progress (US)

Blue letters: Progress in 1Q FY2005

Stage			
Filed for approval			
Phase III			
Phase II/III			
	E2014 (Cervical dystonia)	Botulinus toxin	Effective in patients resistant to existing Botulinus toxin
Preparing Phase III			Reduction of off-time in PD as adjunct therapy with levodopa Excellent safety profile; no worsening of dyskinesia
Phase II			
Phase I			