



1Q FY2007

(Fiscal Year Ending March 31, 2008)

Financial Results Presentation



July 31, 2007

Fisai Co Itd





Safe Harbor Statement

- Materials and information provided during this presentation may contain socalled "forward-looking statements." These statements are based on current expectations, forecasts and assumptions that are subject to risks and uncertainties which could cause actual outcomes and results to differ materially from these statements.
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 risks and uncertainties, which include, but are not limited to, inability to build
 production capacity to meet demand, unavailability of raw materials, and failure
 to gain market acceptance.
- The Company disclaims any intention or obligation to update or revise any forward-looking statements whether as a result of new information, future events or otherwise.







| | | 1Q FY2006 | 1Q FY2007 | |
|--|------------|-----------|-----------|---------|
| | | Results | Results | YOY (%) |
| Aricept® Alzheimer's disease treatment | Total | 53.7 | 67.3 | 125 |
| | Japan | 11.5 | 14.9 | 130 |
| | US | 33.1 | 41.5 | 125 |
| | \$ million | 289 | 343 | 119 |
| | Europe | 7.7 | 9.2 | 119 |
| | Asia | 1.4 | 1.8 | 129 |
| | Total | | | |





Sales to Customers by Geographic Area

(billions of yen, %)

| | 1Q FY2006 | | 1Q FY2007 | | | |
|--------------------------------|-----------|-------|-----------|-------|---------|--------|
| | Results | % | Results | % | YOY (%) | Change |
| Japan | 70.9 | 46.1 | 78.3 | 44.5 | 110 | 7.3 |
| North America | 65.7 | 42.7 | 76.8 | 43.6 | 117 | 11.1 |
| Europe | 12.4 | 8.0 | 14.1 | 8.0 | 114 | 1.7 |
| Asia, Oceania & Middle East | 4.9 | 3.2 | 6.9 | 3.9 | 141 | 2.0 |
| Overseas total | 83.0 | 53.9 | 97.8 | 55.5 | 118 | 14.8 |
| Total | 153.9 | 100.0 | 176.0 | 100.0 | 114 | 22.1 |





| | 1Q FY2006 | | 1Q FY2007 | | | |
|----------------------|-----------|-------|-----------|-------|---------|--------|
| | Results | % | Results | % | YOY (%) | Change |
| Net Revenue | 576 | 100.0 | 644 | 100.0 | 112 | 68 |
| Aricept [®] | 289 | 50.3 | 343 | 53.3 | 119 | 54 |
| AcipHex [®] | 256 | 44.4 | 263 | 40.9 | 103 | 8 |

Fragmin



U.S. Business (1)



Preparations for Launch of E7389

- Target Subpart H NDA Submission in 3Q FY2007
- Global Oncology Strategy
 - Medical and Marketing
 - Global Medical & Marketing Services facilitates global oncology strategy
 - API Production
 - Process validation of 3 batches at P1 building at Kashima Plant is ongoing
 - Commercial production to begin after validation

Production

- Construction of the new oncology parenteral facility in North Carolina initiated
- Validation to start in FY2009 (Initial commercial production to be outsourced)



New Oncology Parenteral Facility in North Carolina Production Site





U.S. Business (2)

Preparations for Launch of E7389

- Started Preparation for Launch in U.S
 - Participation in Scientific Meetings
 - Aims to increase scientific presence of Eisai in oncology through participation in conferences such as ASCO and San Antonio Breast Cancer Symposium
 - Oncology Team
 - Core team that consists of production, logistics, marketing, sales support, reimbursement, and medical education is preparing to execute the US oncology strategy for E7389 including selection of the brand name
 - Sales and Marketing
 - Plans to have field force of approximately 150 (Oncology Team and Hospital Team)
 - Aims to prepare for managed care reimbursement





INOVELON

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Chinese Business



Revolutionary change in Sales and Marketing

- China as an independent business unit in Asia
 - Positioning China as the most critical market for our future growth by implementing a distinct management system within Asian region
- Revolutionary change in sales and marketing
 - Actively enforcing marketing (small meetings and information provision) with an emphasis on compliance (460 MRs)
 - Established two departments under marketing headquarters to enhance MR's competence and provide the highly detailed tactical assistance required by MRs
- Enhance accuracy and speed of decision-making and information transmission & collection
 - Chinese sales market divided into three regions (Beijing area, Shanghai area and Guangzhou area) and 11 territories (previously 7 regions and 90 territories)
- Enrich product portfolio to achieve the target of Dramatic Leap Plan
 - Enrich human resources of business development (BD)

Japanese Business (1)



- Prescription pharmaceuticals business achieved 11% sales growth
- Outperformed the market growth by 3 points (IMS)
- Actonel® once-weekly formulation launched Achieved more than 50% sales growth compared to the previous period
- Tambocor® received an additional indication for paroxysmal atrial fibrillation/flutter Contributes to disease management by preventing cardioembolic stroke
- Nitrol[®] injection syringe launched Improves usability and safety management in treatment
- Pariet® for h. pylori secondary eradication passed the final reviewing process (Pharmaceutical Affairs and Food Sanitation Council) by MHLW



Nitrol injection syringe

• A treatment for insomnia, *Lunesta®* (U.S. brand name) licensed from Sepracor Inc. Eisai will conduct Phase II and later studies in Japan and plans to file for approval by the end of Dramatic Leap Plan



Japanese Business (2)



Aricept



Novel Anti-tumor Mechanism of E7107

Published in Nature Chemical Biology

- "RNA Splicing" Novel anti-tumor mechanism
 - E7107 is believed to modulate the function of splicing factor SF3b by impairing splicing and inhibiting tumor cell growth
 - Exploring effect in cases resistant to existing oncology treatment
- Novel chemical structure
 - Chemically modified "pladienolide" becomes E7107
- Prominent activity against tumors
 - Observed tumor regression effects in many cancer types in mice transplanted





